



Working with and for you



The objectives of this *blog* are:

(a) to state the motives behind my application to the IRG/ERG Chair 's Permanent Secretariat;

(b) to provide information about the initiatives taken to listen to everyone who has been active in the IRG/ERG, collecting contributions which might be useful to improve the functioning of the Secretariat; (c) and to showcase the personal and professional achievements of those working for the IRG/ERG, strengthening the informal and cooperative spirit that has enveloped the works of IRG from its very beginning.

Comments and suggestions about best practice that would ensure the optimal functioning of the future Secretariat are greatly encouraged and will certainly be considered as input to a short-paper on this issue that I intend to deliver to the Chairs, irrespective of the result of my application. You can send me your comments using the "post comments" area, by e-mail to [carlos.costa@anacom.pt](mailto:carlos.costa@anacom.pt) or you can call me (+351 21 7212470).

A handwritten signature in blue ink that reads "Carlos Costa".

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